

FINANCIAL REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

# NCHA LTD

# ABN 95 623 350 256

### **DIRECTORS' REPORT**

The directors present their report on NCHA Ltd for the financial year ended 31 December 2019. NCHA Ltd is a Company Limited by Guarantee and was registered with the Australian Securities and Investments Commission on the 11th December 2017. Prior to registration as a Company Limited by Guarantee, the entity was an Incorporated Association known as National Cutting Horse Association Inc. registered in NSW.

DIRECTORS. The names of directors in office at any time during or since the end of the year are:

Number of Directors Meetings (whilst a director)

	Years on Board	Qualifications	Special Responsibilities	Held	Attended
P J Shumack	2	Farrier	Chairperson	9	9
J R Gray	2	Professional Horse Trainer	Vice Chairperson - appointed 26/2/19 Director	9	9
L M MacCallum	2	Teacher/Grazier	Vice Chairperson - appointed 26/2/19 Director	9	9
J R Inglis	2	Auctioneer	Vice Chairperson - resigned 26/2/19 Director	9	6
P J Webb	1	Professional Horseman	Vice Chairperson - resigned 26/2/19	1	0
P L Dawson	2	Professional Horse Trainer	Director	9	6
L Mackay	2	Retired	Director	9	9
J Leitch	1	Professional Horse Trainer	Director - appointed 26/2/19	8	7
V Vickers	1	Small Business Operator - Farming	Director - appointed 26/2/19	8	8
T Randell	1	Professional Horse Trainer	Director - appointed 26/2/19	8	8
D K Wilson	1	Grazier/ Manager	Director - resigned 26/2/19	1	0
N K McKenna	1	Self Employed - HR Consultant	Director - resigned 26/2/19	1	1

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

#### COMPANY SECRETARY.

Mr Timothy Heath was appointed company secretary on 5th July 2018 and held this position until the end of the financial year.

# **DIRECTORS' REPORT**

### **Principal Activities & Strategies**

The principal activities of the company during the financial year were to provide facilities and promote the sport of cutting for members.

The entity's short-term objectives are to:

- continue to provide member services and facilitate cutting events for the enjoyment of members.

The long-term objectives are to: - be sustainable by achieving profits from activities and maintaining and improving services to members.

To achieve these objectives, the entity has adopted the following strategies: - the entity strives to continue attracting members and guests to support NCHA cutting activities.

#### **Key Performance Measures**

The company measures its own performance through the use of both quantitative and qualitative benchmarks. The benchmarks are used by the directors to assess the financial sustainability of the company and whether the company's short-term and long-term objectives are being achieved.

The entity is incorporated under the *Corporations Act 2001* and is an entity limited by guarantee. If the entity is wound up, the constitution states that each member is required to contribute a maximum of \$20 each towards meeting any outstanding obligations of the entity. At 31 December 2019, the total amount that members of the company are liable to contribute if the company is wound up is \$21,480(2018: \$24,120).

### **Auditor's Independence Declaration**

The lead auditor's independence declaration for the year ended 31 December 2019 has been received and can be found on page 3 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

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Director

P J Shumack

Dated: 4 February 2020

# AUDITORS' INDEPENDENCE DECLARATION UNDER S 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF NCHA LTD

In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of NCHA Ltd. AS the lead audit partner for the audit of the financial report of NCHA Ltd for the year ended 31 December 2019, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- i) the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- ii) any applicable code of professional conduct in relation to the audit.

Name of Firm: Brosie Martin

Rosi Martini. Ososi

Name of Partner: Brian Brosie (Registration No. 1472)

Date: 4 February 2020

Address: 131 Marius Street TAMWORTH NSW 2340

# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019	2018
		\$	\$
Revenue	3	2,856,288	2,867,378
Cost of goods sold		(31,756)	(41,990)
Employee benefits expense		(396,061)	(420,775)
Depreciation	4	(25,734)	(33,579)
Other expenses		(2,295,919)	(2,491,255)
Profit(Loss) before income tax		106,818	(120,221)
Income tax expense			
Profit(Loss) for the Year		106,818	(120,221)
Other comprehensive income for the y	ear		
Total comprehensive income for the ye	ear	106,818	(120,221)
Total comprehensive income attributa to members of the entity	ble	106,818	(120,221)

# NCHA LTD

# ABN 95 623 350 256

# **STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2019**

	Note	2019	2018
ASSETS			
CURRENT ASSETS		\$	\$
Cash and cash equivalents	5	723,635	780,971
Trade and other receivables	6	24,759	1,552
Inventories	7	29,957	28,135
Financial assets	8	460,683	350,000
Other assets	9	78,572	28,273
TOTAL CURRENT ASSETS		1,317,606	1,188,931
NON-CURRENT ASSETS			
Property, plant and equipment	10	253,610	275,970
TOTAL NON-CURRENT ASSETS		253,610	275,970
TOTAL ASSETS		1,571,216	1,464,901
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	11	609,237	607,514
Provisions	12	40,002	38,894
TOTAL CURRENT LIABILITIES		649,239	646,408
NON-CURRENT LIABILITIES			
Provisions	12	8,076	11,410
TOTAL NON-CURRENT LIABILITIES		8,076	11,410
TOTAL LIABILITIES		657,315	657,818
NET ASSETS		913,901	807,083
EQUITY			
Reserves		97,063	97,063
Retained earnings		816,838	710,020
TOTAL EQUITY		913,901	807,083

# **STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019**

	Retained Earnings	Asset Revaluation Reserve	Total
Balance at 1 January 2018 Total comprehensive income attributable to members of the entity for the year	830,241	97,063	927,304
Loss for the year	(120,221)	-	(120,221)
Balance at 31 December 2018	710,020	97,063	807,083
<b>Total comprehensive income attributable to</b> <b>members of the entity for the year</b> Profit for the year	106,818	-	106,818
Balance at 31 December 2019	816,838	97,063	913,901

The asset revaluation reserve records revaluations of non-current assets.

# STATEMENT OF CASH FLOWS FOR YEAR ENDED 31 DECEMBER 2019

	Note	2019	2018
<b>Cash Flows from Operating Activities</b>		\$	\$
Receipts from customers Interest Received		3,153,037 9,822	2,927,133 13,559
Payments to suppliers & employees		(3,226,020)	(2,892,232)
Net cash generated from(used in) operating activities		(63,161)	48,460
<b>Cash Flows from Investing Activities</b>			
Proceeds from sale of property, plant & equipment Payment for property, plant & equipment		12,000 (6,175)	(14,486)
Net cash used in investing activities		5,825	(14,486)
Cash Flows from Financing Activities			
Increase/(decrease) in borrowings Net cash provided by(used in) financing activities			
Net increase/(decrease) in cash held		(57,336)	33,974
Cash and cash equivalents at beginning of financial year		780,971	746,997
Cash and cash equivalents at end of financial year	5	723,635	780,971

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

The financial report covers NCHA Ltd as an individual entity. NCHA Ltd is a not-for-profit unlisted public Company Limited by Guarantee incorporated and domiciled in Australia. The company was registered with the Australian Securities and Investments Commission on the 11th December 2017, after transferring registration from NSW Fair Trading where it was previously registered as an Incorporated Association under the *Associations Incorporation Act 2009*. The financial report includes a land and building asset in which the title is still held by the National Cutting Horse Association Inc.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Preparation**

NCHA Ltd applies Australia Accounting Standards - Reduced Disclosure Requirements as set out in AASB 1053: Application of Tiers of Australian Accounting Standards

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The entity is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded wold result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amount presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue on 4 February 2020 by the directors of the entity.

#### **Accounting Policies**

#### (a) Revenue & Other Income

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transactions will flow to the entity and specific criteria relating to the type of revenue as noted below, has been satisfied.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customer.

Revenue in relation to member income is recognised in the year to which it applies.

Donations are recognised as revenue when received.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.

All revenue is stated net of the amount of goods and services tax.

#### (b) Inventories

Inventories held for sale are measured at the lower of cost and net realisable value.

Inventories acquired at no cost or for nominal consideration are valued at the current replacement cost as at the date of acquisition.

#### (c) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated, less, where applicable, accumulated depreciation and any impairment losses.

#### Property

Freehold land and buildings are shown at their fair value, less where applicable, any accumulated depreciation and impairment losses.

In periods where the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the carrying value for the land and buildings is not materially different to the fair value.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the revaluation surplus in equity. Revaluation decreases that offset the previous increases in the same class of assets shall be recognised in other comprehensive income under the heading of revaluation surplus. All other decreases are recognised in profit or loss.

Any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Land and buildings owned by the National Cutting Horse Association Inc. is situated at 15 Goonan Street, Tamworth.

#### **Plant and Equipment**

Plant and equipment are measured on the cost basis less depreciation and any accumulated impairment losses. In the event of the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are either recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer Note 1(e) for details of impairment).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

#### Depreciation

The depreciable amount of all fixed assets including buildings and capitalised leased assets, but excluding freehold land, is depreciated on a straight line basis over the useful lives of the assets to the entity commencing from the time the asset is held ready for use.

Depreciation rates used for each class of asset are as follows:

Buildings	2.5% (Prime)
Plant & Equipment	20-40% (Diminishing Value)
Motor Vehicles	15% (Prime)

The assets' residual values and useful lives are reviewed, and adjusted if appropriate at the end of each reporting period.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

#### (d) Financial instruments

#### **Financial Assets**

Financial Assets are divided into the following categories which are designed in detail below:

- loans and receivables;
- held-to-maturity investments.

Financial assets are assigned to the different categories on initial recognition, depending on the characteristics of the instruments and its purpose. A financial instrument's category is relevant to the way it is measured and whether any resulting income or expenses are recognised in profit or loss or in other comprehensive income.

#### Trade and Other Receivables

Other receivables are recognised at amortised cost, less any provision for impairment.

#### Held-to-Maturity Investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturity. Investments are classified as held -to -maturity if it is the intention of the Entity's management to hold them until maturity.

Held-to-maturity investments are subsequently measured at amortised cost using the effective interest method, with revenue recognised on an effective yield basis. In addition, if there is objective evidence that the investment has been impaired, the financial asset is measured at the present value of estimated cash flows. Any changes to the carrying amount of the investment are recognised in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

#### Impairment of Financial Assets

At the end of the reporting period the Entity assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired.

#### Financial Assets at Amortised Cost

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flow discounted at the financial assets original effective interest rate.

Impairment on loans and receivables is reduced through the use of an allowance account, all other impairment losses on financial assets at amortised cost are taken directly to the asset. Subsequent recoveries of amounts previously written off are credited against other expenses in profit or loss.

#### (e) Impairment of Assets

At the end of each reporting period, the entity reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is recognised in profit or loss.

Where it is not possible to estimate the recoverable amount of an individual asset, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where an impairment loss on a revalued individual asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

#### (f) Employee Benefits

#### Short-term employee benefits

Provision is made for the entity's obligation for short term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The entity's obligations for short-term employee benefits such as wages, salaries and personal leave are recognised as a part of current trade and other payables in the statement of financial position.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

#### Other long-term employee benefits

The entity classifies employees' long service leave and annual leave as other long-term employee benefits as they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the entity's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss classified under employee benefits expense.

The entity's obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where the entity does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current liabilities.

#### (g) Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less.

#### (h) Trade and Other Debtors

Trade and other debtors include amounts due from members as well as amount receivable from customers for goods sold in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer Note 1(e) for further discussion on the determination of impairment losses.

#### (i) Goods and Services Tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount GST receivable or payable. The net amount of GST recoverable, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from or payable to the ATO, are presented as operating cash flows included in receipts from customers or payments to suppliers.

#### (j) Income Tax

No provision for income tax has been raised as the entity is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

# NCHA LTD

#### ABN 95 623 350 256

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

#### (k) Provisions

Provisions are recognised when the entity has a legal and constructive obligation as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

#### (I) Comparative Figures

Where required by Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

#### (m) Trade and Other Payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the entity during the reporting period which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

#### (n) Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the entity.

#### Key judgements

#### (i) Employee Benefits

For the purpose of measurement, AASB 119: *Employee Benefits* defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. As the company expects that most employees will not use all of their annual leave entitlements in the same year in which they are earned or during the 12-month that follows, the directors believe that obligations for annual leave entitlements satisfy the definition of other long-term employee benefits and, therefore, are required to be measured at the present value of the expected value of the expected future payments to be made to employees.

#### (o) New Accounting Standards Adopted by the Company

#### **Initial application of AASB 9: Financial Instruments**

The entity has adopted *AASB 9: Financial Instruments* with a date of initial application of 1 January 2018. *AASB 9: Financial Instruments* provides guidance on the classification and measurement of financial instruments. The entity has reviewed it's financial assets and financial liabilities and considers there are no adjustments to be recognised.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

		2019	2018
		\$	\$
3	Revenue		
	Operating activities		
	Sale of Goods	42,430	48,010
	Entry Fees	725,490	690,771
	Membership Fees	224,890	215,857
	Profit on Sale of Assets	9,198	-
	Sponsorship	383,797	300,222
	Other Revenue	1,470,483	1,612,518
		2,856,288	2,867,378
4	Profit/(loss) from ordinary activities		
-	Profit/(loss) from ordinary activities before income ta	Y	
	expense has been determined after:	Α	
	Expenses:		
	Cost of sales	31,756	41,990
	Depreciation	25,734	33,579
	1		
	Remuneration of Auditor		
	Auditing the Accounts	16,000	16,000
	Other Services	4,120	9,120
		20,120	25,120
5	Cash and Cash Equivalents (Current)		
U	Cash on Hand	500	500
	Cash at Bank	723,135	780,471
		723,635	780,971
			)
6	Trade and Other Receivables (Current)		
	Trade Debtors	24,759	1,552
7	Inventories (Current)		
	Stock on Hand	29,957	28,135

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

		2019 \$	2018 \$
8	Financial Assets (Current)		
	Held-to maturity Investments		
	Term Deposits	460,683	350,000
9	Other Assets (Current)		
	Prepayments	78,572	28,273
10	Property, Plant & Equipment (Non-Current)		
	Land and Buildings (owned by National Cutting Horse Ass	ociation Inc.)	
	Goonan Street, Tamworth	192,937	192,937
	Less: Accumulated Depreciation	(32,007)	(30,600)
		160,930	162,337
	Plant & Equipment		

228,676	245,508
(163,077)	(167,533)
65,599	77,975
57,180	57,180
(30,099)	(21,522)
27,081	35,658
92,680	113,633
253,610	275,970
	(163,077) 65,599 57,180 (30,099) 27,081 92,680

#### **Movements in Carrying Amounts**

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land and Buildings	Plant and Equipment	Motor Vehicles	Total
Balance at beginning				
of year	162,337	77,975	35,658	275,970
Additions	-	6,175	-	6,175
Disposals	-	(2,801)	-	(2,801)
Depreciation Expense	(1,407)	(15,750)	(8,577)	(25,734)
Carrying amount at end				
of year	160,930	65,599	27,081	253,610

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

		2019 \$	2018 \$
11	Trade and Other Payables (Current)		
	Trade Creditors and Accruals	68,409	62,045
	Income in Advance	536,613	514,817
	Other current payables - ATO	4,215	30,652
		609,237	607,514
	<b>Financial liabilities at amortised cost classified as trade a</b> Trade and other payables:	nd other payables	
	- total current	609,237	607,514
	- total non-current	-	-
		609,237	607,514
	Less deferred income & income in advance	(536,613)	(514,817)
	Less other payables	(4,215)	(30,652)
		68,409	62,045
12	Provisions		
	CURRENT		
	Provision for employee benefits: annual leave	29,154	33,398
	Provision for employee benefits: bonus leave	10,848	5,496
	Provision for employee benefits: long service leave		
		40,002	38,894
	NON-CURRENT		
	Provision for employee benefits: long service leave	8,076	11,410
		8,076	11,410
		48,078	50,304
		Employee	<b>T</b> . (.)
		Benefits	Total
	Analysis of total provisions:	\$	\$
	Opening balance as at 1 January 2019	50,304	50,304
	Additional provisions raised during year	28,120	28,120
	Additional provisions faised during year Amounts used	(30,346)	(30,346)
	Balance as at 31 December 2019	48,078	48,078

#### **Provision for Employee Benefits**

Provision for employee benefits represents amount accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlement that have vested due to employees having completed the required period of service. Based on past experience, the company does not expect the full annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

#### 13 Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, accounts receivable and payable.

The carrying amounts for each category of financial instruments, measured in accordance with *AASB 9: Financial Instruments* as detailed in the accounting policies to these financial statements, are as follows:

	Note	2019	2018
		\$	\$
Financial Assets			
Cash and cash equivalents	5	723,635	780,971
Trade and other receivables	6	24,759	1,552
Held to maturity investments	8	460,683	350,000
Total Financial Assets		1,209,077	1,132,523
Financial Liabilities			
Trade and other payables	11	68,409	62,045
Total Financial Liabilities		68,409	62,045

#### 14 Fair Value Measurements

The company has the following assets, as set out in the table below, that are measured at fair value on a recurring basis after initial recognition. The company does not subsequently measure any liabilities at fair value on a recurring basis and has no assets or liabilities that are measured on a non-recurring basis.

	Note	2019	2018
		\$	\$
Recurring fair value measurements			
Non-financial assets			
- freehold land	10	97,063	97,063
- buildings	10	63,867	65,274
		160,930	162,337

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont)

#### 15 Events after the Reporting Period

The directors are not aware of any significant events since the end of the reporting period.

### 16 Other Related Party Transactions

Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

Transactions between related parties are on a normal commercial terms and conditions no more favourable than those available to other parties unless stated otherwise.

#### 17 Entity Details

The registered office and principal place of business of the Company is: NCHA Ltd 15 Goonan Street Tamworth NSW 2340

#### 18 Members' Guarantee

The entity is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the entity is wound up, the constitution states that each member is required to contribute to a maximum of \$20 each towards meeting any outstanding obligations of the entity. At 31 December 2019 the number of members was 1,074 (2018: 1,206).

# NCHA LTD

# ABN 95 623 350 256

# **DIRECTORS' DECLARATION**

In accordance with a resolution of the directors of NCHA Ltd, the directors of the company declare that:

- 1 The financial statements and notes, as set on pages 4 to 18, satisfy the requirements of the *Corporations Act 2001* and:
  - (a) comply with Australian Accounting Standards Reduced Disclosure Requirements applicable to the entity; and
  - (b) give a true and fair view of the financial position of the entity as at the 31 December 2019 and of its performance for the year ended on that date.
- 2 In the directors' opinion there are reasonable grounds to believe that the entity will be able to pay its debts as and when they become due and payable.

h1.

Director P J Shumack

Dated:

4 February 2020

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NCHA LTD ABN 95 623 350 256

#### **Report on the Audit of the Financial Report**

#### Opinion

We have audited the financial report of NCHA Ltd, which comprises the statement of financial position as at 31 December 2019, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and the directors' declaration.

In our opinion, the accompanying financial report of NCHA Ltd is in accordance with the Corporations Act 2001, including:

- a. giving a true and fair view of the entity's financial position as at 31 December 2019 and of its financial performance for the year then ended; and
- b. complying with Australian Accounting Standards Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

#### **Basis of Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section in our report. We are independent of the entity in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110: Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, as set out on page 3 of the financial statements would be in the same terms if provided to the directors as at the date of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the entity's annual report for the year ended 31 December 2019, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### **Responsibilities of the Directors for the Financial Report**

The directors of the entity are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

#### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australia Accounting Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis of our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on audit evidence obtained up to date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings including any significant deficiencies in internal control that we identify during our audit.

Name of Firm:

BROSIE MARTIN

Brossi Martin . OBrose

Name of Partner:Brian J Brosie (Registration No: 1472)Address:131 Marius Street, Tamworth NSW 2340

Date:

4 February 2020

## SPECIAL PURPOSE COMPILATION REPORT

## **TO NCHA LTD**

#### Scope

On the basis of information provided by the directors of NCHA Ltd, we have compiled in accordance with APES 315: *Compilation of Financial Information* the following special purpose financial report of NCHA Ltd comprising Departmental and Consolidated Income Statements for the year ended 31 December 2019.

The specific purpose for which the special purpose financial report has been prepared is for the confidential use of the directors and members. Accounting Standards and other mandatory professional reporting requirements have not been adopted in the preparation of the special purpose financial report.

The directors are solely responsible for the information contained in the special purpose financial report and have determined that the accounting policies used are consistent with the financial reporting requirements of NCHA Ltd's constitution and are appropriate to meet the needs of the directors and members of the company.

Our procedures use accounting expertise to collect, classify and summarise the financial information, which the directors provided into a financial report. Our procedures do not include verification or validation procedures. No audit or review has been performed and accordingly no assurance is expressed.

To the extent permitted by law, we do not accept liability for any loss or damage which any person, other than the company, may suffer arising from any negligence on our part. No person should rely on the special purpose financial report without having an audit or review conducted.

The special purpose financial report was compiled exclusively for the benefit of the directors and members of the company and the purpose identified above. We do not accept responsibility to any other person for the contents of the special purpose financial report.

**Name of Firm:** Brosie Martin Barnett

ant Stat

Name of Partner: Robert Studte

Address: 131 Marius Street TAMWORTH NSW 2340

Dated:4 February 2020

# DETAILED INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019 \$	2018 \$
INCOME		
Advertising	11,200	7,000
Cattle Hire	235,254	253,157
Day Fees	14,880	8,210
Diamond Deck	73,209	65,127
Entry Fees	725,490	690,771
Entry Penalty Fees	53,900	25,679
Fundraising/Donations	21,218	173,056
Gate Takings	43,791	48,238
Interest Received	20,504	13,559
Judges Clinics	2,454	8,518
Judges Levies	40,175	31,754
Levies	118,997	108,455
Mechanical Cow	16,498	19,301
Member Facility Fees	110,448	108,000
Membership Fees	224,890	215,857
Merchandise	42,430	48,010
Merchant Fee Recovered	2,292	17,883
NCHA Chatta	86,933	73,350
Nomination Fees	37,900	52,810
Office Fees	111,843	105,317
Practice Pen	40,641	45,281
Preworks	13,664	19,882
Programmes	16,958	10,632
Public Liability Levy	60,481	49,545
Show Affiliation Fees	7,336	2,701
Site Fees - Camping	53,927	53,854
Site Fees - Traders	52,113	58,570
Sponsorship - Cash	241,708	200,901
Sponsorship - In-Kind	142,089	99,321
Stable Fees	150,855	163,914
Stallions - Eligible & Non-Eligible	13,200	20,800
Sundry Income	10,910	22,037
Transfer Fees	2,450	1,846
Video	20,407	23,201
Webcast	26,045	20,841
Total Income	2,847,090	2,867,378

# DETAILED INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont'd)

	2019	2018
	\$	\$
EXPENSES		
Accountancy & Audit Fees	20,120	25,120
Advertising	72,508	78,347
Affiliate Expenses	813	4,545
Arena Expenses	44,184	24,363
Bad Debts Written Off	-	4,546
Bank Charges	17,437	21,405
Camping Expenses	5,700	-
Cattle Committee Expenses	11,432	14,680
Cattle Hire	214,338	215,599
Cleaning	12,471	12,091
Commissions	6,139	-
Computer Expenses	29,722	19,246
Contract Staff	69,752	110,112
Diamond Deck Expenses	52,547	51,732
Directors Expense	29,555	32,256
Donations	7,621	153,124
Drug Testing	408	1,915
Electricity & Gas	7,961	5,585
Entertainment Expenses	9,453	22,106
Freight	960	854
Fuel & Oil	4,497	4,197
Gate Expenses	9,635	9,008
General Expenses	480	2,533
Hire of Plant & Equipment	134,225	85,729
Hire of Sites	88,309	114,892
Insurance - General	13,205	4,639
Insurance - Public Liability	54,085	53,989
Insurance - Workers Compensation	2,989	3,488
Judges Clinics	2,969	4,248
Judges Expenses	46,662	67,334
Legal Costs	2,760	800
Marketing	19,223	19,597
Medical Expenses	500	273
Meeting Expenses and Staff Amenities	4,053	4,485
Members Expenses	1,399	2,938
Merchandise	31,756	41,990
Monitor Judges Expenses	12,946	8,951
Motor Vehicle Expenses	3,757	3,768
NCHA Levies/Affiliate Expenses	31,018	31,185
NCHA Newsletter	65,459	91,353

# DETAILED INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019 (Cont'd)

	2019	2018
	\$	\$
Printing, Postage & Stationery	15,965	30,426
Prizemoney	732,664	712,422
Program Expenses	17,033	18,614
Rates & Water	3,065	2,840
Repairs & Maintenance	985	7,798
Salaries, Wages & Superannuation	396,061	420,775
Sale Incentive	35,000	40,000
Security Costs	8,423	7,814
Sponsors Expenses	75,445	40,918
Stable Expenses	70,902	113,478
Staff Training & Recruitment	285	565
Subscriptions	2,308	2,842
Telephone	9,721	11,811
Travel & Accommodation	20,914	6,093
Trophies	148,370	139,891
Uniforms	1,789	4,869
Video & Photography	30,242	31,600
Website Expenses	4,800	4,800
Youth Expenses	6,716	3,441
Total Expenses	2,723,736	2,954,020
Profit(Loss) before Depreciation and Taxes	123,354	(86,642)
Depreciation	(25,734)	(33,579)
Profit on Sale of Assets	9,198	-
PROFIT(LOSS) FOR THE YEAR	106,818	(120,221)

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
GENERAL		
GENERAL		
INCOME		
Day Fees	14,449	8,210
Entry Penalty Fees	-	1,000
Fundraising/Donations	-	153,124
Interest Received	20,458	13,512
Judges Clinics	-	5,927
Levies	96,653	93,771
Membership Fees	219,008	210,733
Merchant Fees Recovered	2,292	17,883
NCHA Merchandise	42,430	48,010
Profit on Sale of Assets	9,198	-
Public Liability Insurance Levy	60,481	49,545
Sponsorship - In Kind	18,000	18,000
Sundry Income	5,000	16,666
Transfer Fees	2,450	1,846
Total Income	490,419	638,227
EXPENSES		
Accountancy & Audit Fees	20,120	25,120
Advertising	15,134	14,030
Bank Charges	17,437	21,405
Cleaning	2,071	3,312
Computer Expenses	28,199	19,246
Contract Staff	15,071	66,620
Depreciation	25,734	33,579
Directors Expense	29,555	32,256
Donations	5,000	153,124
Electricity & Gas	3,349	4,055
Entertainment Expenses	1,523	-
Freight	446	-
Fuel & Oil	3,943	3,038
General Expenses	380	871
Insurance - General	3,893	4,550
Insurance - Public Liability	54,085	53,989
Insurance - Workers Compensation	2,989	3,488
Judges Clinics	1,300	2,797
Legal Costs	2,590	800
Marketing	3,741	2,552
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# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
GENERAL (CONT'D)		
Meeting Expenses and Staff Amenities	3,592	4,449
Members Expenses	1,399	2,938
Merchandise	31,756	39,440
Motor Vehicle Expenses	3,757	3,768
Printing, Postage & Stationery	13,991	29,543
Rates & Water	3,065	2,840
Repairs & Maintenance	535	4,752
Salaries, Wages & Superannuation	355,478	389,803
Security Costs	960	1,349
Staff Training & Recruitment	285	565
Subscriptions	2,308	2,842
Telephone	9,388	11,811
Travel & Accommodation	10,184	2,251
Trophies	20,000	18,216
Uniforms	-	23
Website Expenses	2,400	2,000
Total Expenses	695,658	961,422
NET LOSS	(205,239)	(323,195)

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
FUTURITY		
INCOME		
Advertising	11,200	7,000
Cattle Hire	194,579	187,701
Day Fees	371	-
Diamond Deck	73,209	65,127
Entry Fees	691,905	640,205
Entry Penalty Fees	53,900	24,679
Gate Takings	43,791	48,238
Judges Clinics	2,454	2,591
Judges Levies	40,175	31,754
Mechanical Cow	14,043	15,341
Member Facility Fees	110,448	108,000
Office Fees	88,071	71,898
Practice Pen	34,318	36,281
Programmes	15,600	8,782
Site Fees - Camping	46,045	42,700
Site Fees - Traders	51,249	58,570
Sponsorship - Cash	211,118	173,142
Sponsorship - In Kind	105,116	67,485
Stables	123,855	113,968
Sundry Income	728	300
Video	13,676	14,365
Webcast	26,045	20,841
Total Income	1,951,896	1,738,968
EXPENSES		
Advertising	45,298	50,734
Arena Expenses	29,829	18,467
Cattle Committee Expenses	11,432	10,480
Cattle Hire	176,726	153,445
Cleaning	9,768	8,779
Commissions	6,139	-
Computer Expenses	1,523	-
Contract Staff	40,634	37,484
Diamond Deck	52,547	51,732
Drug Testing	408	1,915
Electricity & Gas	2,260	1,530
Entertainment Expenses	3,563	14,963

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
FUTURITY (CONT'D)		
Freight & Cartage	221	702
Fuel & Oil	554	1,159
Gate Expenses	9,635	9,008
General Expenses	-	810
Hire of Plant & Equipment	131,320	84,612
Hire of Sites	84,589	84,303
Insurance - General	587	89
Judges Clinic	1,669	1,451
Judges Expenses	39,757	62,011
Marketing	9,156	15,822
Medical Expenses	500	273
Meeting Expenses and Staff Amenities	461	36
Monitor Judges Expenses	12,946	8,951
NCHA Levies/Affiliate Expenses	31,018	31,185
Printing, Postage & Stationery	1,093	659
Prizemoney	673,179	630,256
Program Expenses	12,806	13,016
Repairs & Maintenance	450	3,046
Salaries, Wages & Superannuation	37,504	27,117
Security Costs	7,463	6,465
Sponsors	75,445	40,918
Stable Expenses	43,406	59,331
Telephone	333	-
Travel & Accommodation	3,899	3,842
Trophies	108,656	106,843
Uniforms	1,789	4,846
Video & Photography	23,515	23,100
Website Expenses	2,400	2,800
Total Expenses	1,694,478	1,572,180
NET PROFIT	257,418	166,788

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
NATIONAL FINALS		
INCOME		
Cattle Hire	31,254	46,991
Day Fees	60	-
Entry Fees	23,135	28,961
Levies	22,344	14,684
Mechanical Cow	2,455	3,960
Office Fees	15,477	19,955
Practice Pen	6,323	9,000
Pre Works	13,664	19,882
Site Fees - Camping	7,882	11,154
Site Fees - Traders	864	-
Sponsorship - Cash	6,682	4,199
Sponsorship - In Kind	100	100
Stables	27,000	49,991
Sundry Income	5,182	4,764
Video	5,159	6,632
Total Income	167,581	220,273
EXPENSES		
Advertising	1,263	1,688
Arena Expenses	13,586	5,233
Camping Expenses	5,700	-
Cattle Committee Expenses	-	3,260
Cattle Hire	30,529	47,362
Cleaning	632	-
Contract Staff	10,570	6,008
Electricity & Gas	2,352	-
Entertainment Expenses	4,367	7,143
Freight & Cartage	25	32
General Expenses	100	352
Hire of Plant & Equipment	2,345	1,117
Hire of Sites	3,720	30,589
Judges Expenses	6,905	5,023
Marketing	-	545
Printing, Postage & Stationery	202	-
Prizemoney	37,135	43,080

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019 \$	2018 \$
NATIONAL FINALS (CONT'D)		
Salaries, Wages & Superannuation	3,079	3,855
Stable Expenses	22,860	28,927
Travel & Accommodation	6,831	-
Trophies	9,129	8,602
Video & Photography	6,727	7,000
Total Expenses	168,057	199,816
NET PROFIT(LOSS)	(476)	20,457

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
NYCHA		
INCOME		
Fundraising	21,218	19,932
Interest Received	46	47
Sundry Income	-	91
Total Income	21,264	20,070
EXPENSES		
Advertising	655	655
Cattle Hire	-	2,540
Freight	23	-
Marketing	5,741	182
Merchandise	-	2,550
Trophies	1,335	-
Youth Expenses	6,716	3,441
Total Expenses	14,470	9,368
NET PROFIT	6,794	10,702

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

VICTORIAN FUTURITY	2019	2018
INCOME		
Stables Total Income		(45) (45)
Total Income		(43)
EXPENSES		
Advertising	-	1,133
Bad Debts Written Off	-	4,546
Total Expenses		5,679
NET LOSS		(5,724)

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019 \$	2018 \$
СНАТТА		
INCOME		
NCHA Chatta	86,933	73,350
Membership Fees	1,882	910
Sponsorship In-Kind	18,873	13,736
Total Income	107,688	87,996
EXPENSES		
NCHA Chatta	65,459	91,353
Total Expenses	65,459	91,353
NET PROFIT(LOSS)	42,229	(3,357)

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
SELECT SALE		
INCOME		
Nomination Fees	37,900	52,810
Programmes	1,358	1,850
Sponsorship - Cash	23,908	23,560
Stables		
Total Income	63,166	78,220
EXPENSES		
Advertising	5,160	3,035
Arena Expenses	769	663
Contract Staff	3,477	-
Freight & Cartage	118	80
Hire of Plant & Equipment	560	-
Insurance - General	8,725	-
Marketing	-	9
Program Expenses	4,227	5,598
Sale Incentive	35,000	40,000
Stable Expenses	4,636	25,220
Total Expenses	62,672	74,605
NET PROFIT	494	3,615

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
AFFILIATES		
INCOME		
Show Affiliation Fees	7,336	2,701
Sundry Income	-	216
Total Income	7,336	2,917
EXPENSES		
Affiliate Expenses	813	4,545
Freight & Cartage	127	-
Marketing	585	-
Printing, Postage & Stationery	679	224
Trophies	7,372	3,960
Total Expenses	9,576	8,729
NET LOSS	(2,240)	(5,812)

# DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
BREEDERS INCENTIVE		
BREEDERS INCENTIVE		
INCOME		
Cattle Hire	9,421	18,465
Entry Fees	10,450	21,605
Office Fees	8,295	13,464
Stallions - Eligible & Non-Eligible	13,200	20,800
Video	1,572	2,204
Total Income	42,938	76,538
EXPENSES		
Advertising	3,789	6,039
Cattle Committee Expenses	-	940
Cattle Hire	7,083	12,252
Freight & Cartage	-	40
General Expenses	-	500
Judges Expenses	-	300
Marketing	-	487
Prizemoney	22,350	39,086
Trophies	1,878	2,270
Video & Photography	-	1,500
Total Expenses	35,100	63,414
NET PROFIT	7,838	13,124

## DEPARTMENTAL INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
	\$	\$
PROTRAINER CLINIC		
INCOME		
Membership Fees	4,000	4,214
Total Income	4,000	4,214
EXPENSES		
Advertising	1,209	1,033
Donations	2,621	-
Legal Costs	170	-
Total Expenses	4,000	1,033
NET PROFIT		3,181